

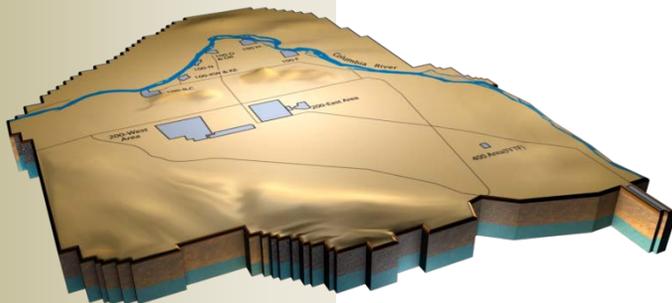
# Appendix A-1

## Contract Performance Reports ARRA

Format 1 - Work Breakdown Structure

Format 3 - Baseline

Format 5 - Explanation and Problem Analysis



FORMAT 1, DD FORM 2734/1, WORK BREAKDOWN STRUCTURE

CONTRACT PERFORMANCE REPORT FORMAT 1 - WORK BREAKDOWN STRUCTURE													CLASSIFICATION (When Filled In)			FORM APPROVED OMB No. 0704-0188		
1. CONTRACTOR										2. CONTRACT			3. PROGRAM			4. REPORT PERIOD		
a. NAME CH2M HILL Plateau Remediation Company										a. NAME Plateau Remediation Contract			a. NAME Plateau Remediation Contract			a. FROM (YYYYMMDD) 2011 / 05 / 23		
b. LOCATION (Address and ZIP Code) Richland, WA										b. NUMBER RL14788			b. PHASE			b. TO (YYYYMMDD) 2011 / 06 / 26		
c. TYPE CPAF										d. SHARE RATIO			c. EVMS ACCEPTANCE NO YES X 9/18/2009					
5. CONTRACT DATA																		
e. QUANTITY		b. NEGOTIATED COST	c. ESTIMATED COST OF AUTHORIZED UNPRICED WORK		d. TARGET PROFIT/ FEE	e. TARGET PRICE	f. ESTIMATED PRICE	g. CONTRACT CEILING	h. ESTIMATED CONTRACT CEILING		i. DATE OF OTB/OTS (YYYYMMDD)							
		1,305,191	3,472		70,807	1,375,998	1,379,470	1,375,998	1,379,470									
6. ESTIMATED COST AT COMPLETION																		
a. BEST CASE		b. WORST CASE		c. MOST LIKELY		7. AUTHORIZED CONTRACTOR REPRESENTATIVE			d. DATE SIGNED (YYYYMMDD)									
						a. NAME (Last, First, Middle Initial) Bang, M.V.			b. TITLE Prime Contract Manager			2011/7/26						
						c. SIGNATURE												
8. PERFORMANCE DATA																		
WBS[1]  ITEM (1)	CURRENT PERIOD					CUMULATIVE TO DATE					REPROGRAMMING ADJUSTMENTS			AT COMPLETION				
	BUDGETED COST		ACTUAL COST WORK PERFORMED (4)	VARIANCE		BUDGETED COST		ACTUAL COST WORK PERFORMED (9)	VARIANCE		COST VARIANCE (12a)	SCHEDULE VARIANCE (12b)	BUDGET (13)	BUDGETED (14)	ESTIMATED (15)	VARIANCE (16)		
	WORK SCHEDULED (2)	WORK PERFORMED (3)		SCHEDULE (5)	COST (6)	WORK SCHEDULED (7)	WORK PERFORMED (8)		SCHEDULE (10)	COST (11)								
RL-0011.R1 PFP D&D	11,243	10,519	12,217	(724)	(1,698)	234,262	227,819	231,009	(6,443)	(3,190)	0	0	0	295,899	285,519	10,380		
RL-0013C.R1.1 MLLW Treatment	842	1,946	68	1,104	1,878	43,006	40,314	36,822	(2,692)	3,492	0	0	0	49,753	48,467	1,286		
RL-0013C.R1.2 TRU Waste	12,538	11,947	11,492	(592)	454	207,140	204,609	207,427	(2,531)	(2,818)	0	0	0	251,106	248,917	2,189		
RL-0030.R1.1 GW Capital Asset	11,855	11,516	10,185	(339)	1,331	148,443	153,970	157,965	5,528	(3,995)	0	0	0	174,961	174,970	(9)		
RL-0030.R1.2 GW Operations	4,991	5,697	6,841	705	(1,145)	78,162	78,827	74,987	666	3,840	0	0	0	92,105	89,318	2,786		
RL-0040.R1.1 U Plant/Other D&D	7,098	5,853	6,690	(1,245)	(837)	176,932	171,464	162,656	(5,468)	8,808	0	0	0	199,996	187,604	12,392		
RL-0040.R1.2 Outer Zone D&D	3,124	4,169	3,236	1,045	933	82,479	78,524	67,255	(3,956)	11,269	0	0	0	96,646	86,290	10,356		
RL-0041.R1.1 100 K Area Remediation	2,095	2,793	3,320	699	(527)	163,456	158,597	159,517	(4,860)	(921)	0	0	0	175,147	171,568	3,579		
b. Cost of Money	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
c. Gen. and Admin.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
d. Undist. Budget																		
e. Sub Total	53,787	54,441	54,051	654	390	1,133,880	1,114,123	1,097,639	(19,756)	16,484	0	0	0	1,335,612	1,292,654	42,958		
f. Management Resrv.														16,009				
g. Total	53,787	54,441	54,051	654	390	1,133,880	1,114,123	1,097,639	(19,756)	16,484	0	0	0	1,351,621				
9. Reconciliation to CBB																		
a. Variance Adjustment									0	0								
b. Total Contract Variance									(19,756)	16,484				1,351,621	1,292,654	58,967		

FORMAT 3, DD FORM 2734/3, BASELINE

CONTRACT PERFORMANCE REPORT FORMAT 3 - BASELINE										DOLLARS IN THOUSANDS				Form Approved OMB No. 0704-0188																		
1. CONTRACTOR CH2M HILL Plateau Remediation Company b. LOCATION: Richland, WA			2. CONTRACT a. NAME: Plateau Remediation Contract b. NUMBER: RL14788 c. TYPE: CPAF d. SHARE RATIO:				3. PROGRAM a. NAME: Plateau Remediation Contract b. PHASE c. EVMS ACCEPTANCE NO YES X 9/18/2009				4. REPORT PERIOD a. FROM: 2011/5/23 b. TO: 2011/6/26																					
5. CONTRACT DATA			a. ORIGINAL NEGOTIATED COST 0		b. NEGOTIATED CONTRACT CHANGE \$1,305,191		c. CURRENT NEGOTIATED COST (A + B) \$1,305,191		d. ESTIMATED COST AUTH UNPRICED WORK \$3,472		e. CONTRACT BUDGET BASE (C + D) \$1,308,663		f. TOTAL ALLOCATED BUDGET \$1,308,663		g. DIFFERENCE (E - F) \$0																	
h. CONTRACT START DATE 4/9/2009			i. DEFINITIZATION DATE				j. PLANNED COMPL DATE 9/30/2011		k. CONT COMPLETION DATE				l. EST COMPLETION DATE 9/30/2011																			
6. PERFORMANCE DATA																																
BUDGETED COST FOR WORK SCHEDULED (NON - CUMULATIVE)																																
ITEM (1)			BCWS CUM TO DATE (2)		BCWS FOR REPORT PERIOD (3)		SIX MONTH FORECAST						FY09 (10)		FY10 (11)		FY11 (12)		FY12 (13)		OUT YEARS (14)		UNDISTRIB BUDGET (15)		TOTAL BUDGET (16)							
a. PM BASELINE (BEGIN OF PERIOD)			1,140,032		59,939		48,538		48,672		99,878		0		0		0		161,538		565,906		609,676		0		0		0		1,337,120	
b. BASELINE CHANGES AUTH DURING REPORT PERIOD																																
BCR-013-11-002R0 M-91 Waste Processing Reconciliation																																
BCR-PRC-11-037R0 Transfer of Waste Site & Facility Demolition Scope per Contract Modification 167																																
BCR-R11-11-003R0 PFP Recovery Act Goal Change																																
BCR-R13-11-005R0 TRU Retrieval Complexities, Realized Risk																																
BCRA-PRC-11-036R0 General Administrative & Metric Milestone Changes for June 2011																																
c. PM BASELINE (END OF PERIOD)			1,133,880		49,569		49,672		95,552		2,007		2,236		2,452		161,538		565,906		601,229		6,938		0		0		1,335,611			
7. MANAGEMENT RESERVE																																
8. TOTAL																																

**FORMAT 5, DD FORM 2734/5, EXPLANATION AND PROBLEM ANALYSIS**

<b>CLASSIFICATION (When Filled In)</b>									
<b>CONTRACT PERFORMANCE REPORT</b> FORMAT 5 - EXPLANATIONS AND PROBLEM ANALYSES								FORM APPROVED OMB No. 0704-0188	
<b>1. CONTRACTOR</b>		<b>2. CONTRACT</b>			<b>3. PROGRAM</b>			<b>4. REPORT PERIOD</b>	
<b>a. NAME</b> CH2M HILL Plateau Remediation Company		<b>a. NAME</b> Plateau Remediation Contract			<b>a. NAME</b> Plateau Remediation Contract			<b>a. FROM (YYYY/MM/DD)</b>  2011/5/23	
<b>b. LOCATION (Address and ZIP Code)</b>  Richland, WA 99354		<b>b. NUMBER</b> RL		<b>b. PHASE</b> ARRA			<b>b. TO (YYYY/MM/DD)</b>  2011/6/26		
		<b>c. TYPE</b> CPAF	<b>d. SHARE RATIO</b>		<b>c. EVMS ACCEPTANCE 2009/09/18</b> NO YES X				
	<b>BCWS</b>	<b>BCWP</b>	<b>ACWP</b>	<b>SV in \$</b>	<b>SV in %</b>	<b>CV in \$</b>	<b>CV %</b>	<b>SPI</b>	<b>CPI</b>
Current:	53,787	54,441	54,051	654	1.2%	390	0.7%	1.01	1.01
<i>Cumulative:</i>	1,133,880	1,114,123	1,097,639	(19,756)	-1.7%	16,484	1.5%	0.98	1.02
	<b>BAC</b>	<b>EAC</b>	<b>VAC in \$</b>	<b>VAC in %</b>	<b>CPI to BAC</b>	<b>CPI to EAC</b>			
At Complete:	1,335,612	1,292,654	42,958	3.2%	0.9	1.1			
<b>Explanation of Variance/Description of Problem:</b>									
<p><b>Current Period Schedule Variance:</b> A favorable schedule variance occurs in the Direct Projects, specifically, RL- 13C.R1.1 (+\$1.4M), RL-30.R1.2 (+\$.7M), RL-40 R1.2 (+\$1.0M), and RL-41.R1.1 (+\$.7M) which is partially offset by an unfavorable schedule variances in RL11.R1 PFP D&amp;D (-\$.7M), RL-13C.R1.2 (-\$.6M), RL-30.R1.1 (-\$.3M), and RL-40.R1.1 (-\$.12M). For RL11.R1 PFP D&amp;D, the unfavorable variance is a result of resources for ancillary mobile building demolition and the 242-Z D&amp;D team being focused on higher priority KPP work, delays in Asbestos Abatement Removal in 234-5Z due to lack of RCT support coupled with the discovery of contamination in the 234-5Z transfer lines which was previously thought to be non-contaminated, and the unexpected need to remove additional duct work in 2736/ZB. These unfavorable variances are partially offset by a positive point adjustment for D&amp;D of 234-5Z this month from implementation of change request BCR-R11-11-003R0, "PFP Recovery Act Goal". For RL-13C.R1.1 Mixed Low Level Waste (MLLW) the favorable variance occurs in M-91-43 activities from an adjustment of planned waste shipments and returns to align with projected waste forecasts this year. For RL-13C.R1.2 TRU Waste and RL-30.R1.1 Groundwater Capital Assets unfavorable variances are within reporting thresholds. For RL-30.R1.2 Groundwater Operations the favorable variances for each activity are within reporting thresholds but the composite exceeds the threshold due to ZP-1 Modifications and Expansion completion of business information modeling and early start of heat trace. For RL-40.R1.1 U Plant/Other D&amp;D the unfavorable variance results from the need to reduce work schedule to prevent heat stress and the first tank cutting operations requiring more time than identified in the mock up for the 209E Stimulus-Semi Works Zone project and from less demo and asbestos abatement being performed than planned for T-Plant zone facilities due to lack of overtime support and the need to reduce work schedule to prevent heat stress. RL-40.R1.2, Outer Zone D&amp;D the favorable variance results from progress in the disposition of rail cars. For RL-41.R1.1 100K Area Remediation the favorable variance resulted primarily from a point adjustment this month for 100-K Group1 remediation implementing BCR-PRC-11-037R0 which shifted all remaining scope for four waste sites (100-K-53, 100-K057,116-KE-1, and 116-KE-2) to base funding in accordance with Contract Modification 167.</p> <p><b>Current Period Cost Variance:</b> The favorable cost variance occurred in: RL-13C.R1.1 MLLW Treatment (+\$1.9M) basically from a negotiated rate change from previously purchased ERDF waste containers and lower M-91-43 contract costs for waste treatment; RL-13C.R1.2 TRU Retrieval (+\$.5M) which is within reporting thresholds; RL-30.R1.1 Groundwater Capital Assets (+\$1.3M) primarily due to efficiencies experienced during installation of well rack instrumentation and procurement of fiber optic/electrical cable for the ZP-1 Pump and Treat modifications and expansion; and RL- 40.R1.2 Outer Zone D&amp;D (+\$.9M) which results from progress in the disposition of rail cars. The favorable variance is mostly offset by unfavorable cost variances occurring in: RL-11.R1 PFP D&amp;D (-\$.17M) inefficiencies associated with 234-5Z with the discovery of contamination in the transfer lines which was previously thought to be non-contaminated and inefficiencies associated with the implementation of permanently posting the RMA/RMC area as a high contamination and airborne contamination area. In addition, higher cost has resulted from more complex glovebox removal in Labs and additional resources required to bring the Z/ZB complex to a Cold and Dark status; RL-30.R1.2 Groundwater Operations (-\$.1M) which is associated with higher allocation of overhead since planned capital and construction activities were not performed as planned during the month (mostly performed in prior months), however expense accounts costed higher than planned; RL-40.R.1.1 U Plant/Other D&amp;D (-\$.8M) primarily results from the need to reduce work schedule to prevent heat stress and the first tank cutting operations requiring more time than identified in the mock up for the 209E Stimulus-Semi Works Zone project and from less demo and asbestos abatement being performed than planned for T-Plant zone facilities due to lack of overtime support and the need to reduce work schedule to prevent heat stress; and RL-41.R1.1 100K Area Remediation (-\$.6M) where KW Deactivation activities for "Free of Found Fuel" continue however performance can't be taken until the activities are completed and for the 105KE Reactor Disposition - ISS where performance will not be taken until construction starts, however work has continued with preparation of the statement of work to allow engineering activities to commence.</p>									

## FORMAT 5, DD FORM 2734/5, EXPLANATION AND PROBLEM ANALYSIS

<p><b>Cumulative Schedule Variance:</b> An unfavorable cumulative schedule variance (-\$19.7M) exists, however all ARRA Subprojects schedule variances are within reporting thresholds with exception of RL-13C.R1.1 MLLW Treatment (-\$2.7M/0.94 SPI) where M-91-42 activities are experiencing a delay in receipt of planned waste feed for offsite shipments and treatment.</p> <p><b>Cumulative Cost Variance:</b> The favorable cumulative cost variance (+\$16.5M) occurs in all Direct Projects supporting ARRA work scope and are within reporting thresholds except for the following: RL-13C.R1.1 MLLW Treatment (+\$3.5M/1.09 CPI) resulting from costs for treatment being below plan due to efficiencies created by waste treated by CS-Clive rather than planned treatment at Perma-Fix allowed by a waiver received from DOE and savings due to direct disposal of waste at ERDF rather than shipment to an offsite treatment facility for FY09 scope; and RL-40.R1.2 Outer Zone D&amp;D (+\$11.3M/1.17 CPI) resulting primarily from efficiencies in demolishing 600 Area Facilities and remediation of outer area waste sites.</p>
<p><b>Impact:</b></p> <p><b>Current Period Schedule:</b> For RL-40.R1.1 and RL-41.R1.1 the current period schedule impacts are the same as the CTD schedule impacts (see below). For RL-11R.1 the primary impact is in D&amp;D of process and lab areas and getting Z/ZB Complex ready for demolition. For RL-13C.R1.2 recovery plans are being implemented for the CH TRU Retrieval issues associated with the significantly deteriorated containers. For RL-30.R1.1 - there are no impacts as the variance is minimal. For RL-40.R1.2, there are no impacts as the current period schedule variance is favorable and reduces the overall schedule variance.</p> <p><b>Current Period Cost:</b> For RL-40.R1.2, RL-40.R1.1, RL-30.R1.2 and RL-13CR1.1 there is no significant cost impact for the current period. For RL-30.R1.2, the negative cost variance is related to G&amp;A distribution and not an impact to the overall project. For RL-41.R1.1 the unfavorable cost variances on the 100K Reactor Power/River Water isolation work will be monitored. For RL-11.R1 extended resources to get the Z/ZB Complex ready for demolition increase the cost at completion for this work scope.</p> <p><b>CTD Schedule:</b> For RL-41.R1.1 100K River Water and Reactor Power Isolation delays ultimately delay structure demolition and waste site remediation. Additional soil contamination (realized risk) is beginning to impact the schedule. For RL-13C.R1.2 recovery plans are being implemented for the CH TRU Retrieval issues associated with the significantly deteriorated containers. For RL-11R.1 focusing D&amp;D field work teams on completing the KPP for glovebox removal and readying the Z/ZB complex for demolition has delayed other planned FY11 work scope; the schedule for completing that scope will be impacted by lower-than-expected out-year funding. For RL-30.R1.1 the positive SV is the result of managing the primary contractor to an accelerated completion date. For RL-30.R1.2 there are no impacts as the variance is minimal. For RL-40.R1.1 D&amp;D of U-plant Cell 30 is impacted by holdup material being greater than anticipated (realized risk) causing project re-evaluation and no progress being made; insulator shortage for asbestos abatement is slowing down completion; more soil contamination than expected (realized risk) and extensive regulatory reviews (realized risk) are delaying waste site remediation completion. For RL-40.R1.2 remediation of O-Zone sites, completion of the intentionally delayed waste sites will not be achieved due to placing priority on footprint reduction.</p> <p><b>CTD Cost:</b> For RL-40.R1.1, RL-40.R1.2 and RL-41.R1.1 there is overall positive cost impact due to project efficiencies. There is no impact to cost for all other subprojects, except RL-13C.R1.2, which has increased material and labor costs in support of the Trench Face Retrieval and Characterization System (TFRCS), coupled with increased support and management costs for CH TRU retrieval issues associated with significantly deteriorated containers. For RL-30.R1.1 the variance will continue to be monitored. For RL-30.R1.2 efficiencies in well drilling activities (NR-2 &amp; HR-3) as well as multi-incremental sampling, borehole drilling, and landfill characterization activities have resulted in additional favorable cost variances. For RL-11.R1 an under-run at completion is forecast.</p>
<p><b>Corrective Action:</b></p> <p><b>Current Period Schedule:</b> For RL-11.R1 BCR-R11-11-003R0, "PFP Recovery Act Goal Change", was implemented which extends the glove box removal Key Performance Parameter (KPP) to December 31, 2011. For RL-40.R1.1 and RL-41.R1.1 the current period schedule corrective actions are the same as CTD schedule corrective actions (see below). For RL-40.R1.2 O-Zone waste sites, there is no corrective action required. For RL-30.R1.1 no corrective actions required. For RL-30.R1.2 no corrective actions required. For RL-13C.R1.1 MLLW, no corrective actions required (M-91-42 waiting feed from TRU Retrieval Recovery Plan).</p> <p><b>Current Period Cost:</b> For RL-11.R1 no corrections are planned. For RL-30.R1.1 no corrective action required. For RL-30.R1.2 no corrective action required. For RL-41.R1.1 current period cost corrective actions are the same as the CTD cost corrective actions (see below). For RL-40.R1.1 U-Plant current cost variances can be covered by efficiencies in other D&amp;D areas. For RL-40.R1.2 O-Zone Waste Site there is no required corrective action for the current period cost variance.</p> <p><b>CTD Schedule:</b> RL-41.R1.1 has implemented a baseline change request (BCR) to address additional soil contamination (realized risk). Schedule recovery actions are being evaluated to recover the D&amp;D structure demolition and waste site remediation schedule activities where they can to offset where other demolition and remediation activities have been delayed. For RL13C.R1.2 recovery plans are being implemented for the CH TRU Retrieval issues associated with deteriorated containers. For RL-11.R1 work that does not support the KPP has been canceled or deferred to out-years and the schedule impact will be addressed in an upcoming life-cycle change request. For RL-40.R1.2 O-Zone waste sites the schedule variance will be accepted in order to achieve the footprint reduction goals. For RL-40.R1.1 D&amp;D structure demolition activities are being accelerated where they can to offset where other demolition activities are delayed. For RL-30.R1.1 no corrective action required. For RL30.R1.2 no corrective action required.</p> <p><b>CTD Cost:</b> For RL-40.R1.2 no corrective actions are required. For RL-13C.R1.1 the favorable cost variance is expected to continue. For RL-30.R1.1 the 200W P&amp;T cost variance is being evaluated and monitored. For RL-30.R1.2 efficiencies in well drilling activities (NR-2 &amp; HR-3) as well as multi-incremental sampling, borehole drilling, and landfill characterization activities will remain requiring no corrective action at this time. For RL-11.R1 costs associated with completing deferred work scope will be addressed in an upcoming life-cycle BCR. For RL-13C.R1.2, RL-40.R1.1 and RL-41.R1.1 no corrective actions are required at this time.</p>

**FORMAT 5, DD FORM 2734/5, EXPLANATION AND PROBLEM ANALYSIS**

<b>Monthly Summary:</b> (to include technical causes of VARs, Impacts, and Corrective Action(s):			
<p><b>All ARRA Subproject's cumulative to date cost and schedule variances are within reporting thresholds except for RL- 40.R1.2 Outer Zone D&amp;D which has a positive cost variance above thresholds.</b> Overall, the current period schedule and cost variances are mixed between favorable and unfavorable performance and the cumulative to date schedule variance continues to decrease as corrective actions continues to reduce schedule slippage and the unfavorable cost variance trend has been reversed. RL-11.R.1 PFP D&amp;D, monthly unfavorable schedule and cost variances will continue until the a baseline change request revises the baseline for D&amp;D of process and lab areas and getting Z/ZB Complex ready for demolition. RL-13C.R1.1 MLLW Treatment unfavorable cumulative to date schedule variance was significantly reduced this month with increased waste shipments and should continue to decrease for the remainder of the year. RL-13C.R1.2 TRU Waste unfavorable cumulative to date schedule variance was increased this month resulting from CH TRU Retrieval issues associated with the significantly deteriorated containers. RL-30.R1.1 Groundwater Capital Assets cumulative to date favorable schedule variance slightly decreased this month however the cumulative unfavorable cost variance decreased due to efficiencies experienced during installation of well rack instrumentation and procurement of fiber optic/electrical cable for the ZP-1 Pump and Treat. RL-30.R1.2 Groundwater Operations cumulative to date schedule variance is continues to improve and is now positive and the there continues to be a cumulative cost variance. RL-40 R1.1 U Plant/Other D&amp;D unfavorable current month cost and schedule variances result from reduced work schedule due to heat stress and increase effort required for the mock up for the 209E Stimulus-Semi Works Zone project. RL- 40.R1.2 Outer Zone D&amp;D favorable current month cost and schedule reflects resolution of site availability delays and the cumulative schedule variance should be overcome by year end. RL-41.R1.1 100K Area Remediation unfavorable cumulative schedule and cost variances should improve by using improved estimates for the 100K Core and ISS baseline to be implemented in the coming months.</p>			
<b>Contractually Required Cost, Schedule, EAC variance, Management Reserve Use</b>			
<p><b>Variance in Performance BAC and EAC:</b> The variance at complete (VAC) between the BAC and EAC this month is positive \$43.0 million and 3.2%. This variance is within threshold for the Project. Furthermore, the VACs at each project baseline summary (PBS) are also within the threshold limit. For information, the VAC threshold limit is +or- 5% and +or- \$15 million.</p>			
<p><b>Use of Management Reserve:</b> Management reserve, in the amount \$4.6 million, is used in June 2011, as documented in change requests as identified in the table below.</p>			
<b>Management Reserve Used</b>			
<b>BCR Number</b>	<b>Title</b>	<b>MR Used (ARRA) &amp; PBS</b>	<b>MR Used (Base) &amp; PBS</b>
BCR-R11-11-003R0	PFP Recovery Act Goal Change	(\$3,619.4K) / RL-11	
BCR-R13-11-005R0	TRU Retrieval Complexities, Realized Risks	(\$948.7K) / RL-13	
<p>Specifically, \$3.6 million in PBS RL-0011 and \$0.9M in PBS RL-0013 is used as due to risk realized on PFP Recovery Act goal changes and TRU Retrieval complexities. Overall, management reserve in June 2011 is <b>decreased</b> from \$20.6 million to \$16.0 million.</p>			
<p><b>Best/Worst/Most Likely Estimate:</b> The Best EAC is the EAC reported this month, which assumes all efficiencies gained contract-to-date will remain at completion with no use of management reserve. The most likely EAC is the EAC reported this month plus the to-go (available) management reserve, which assumes all efficiencies gained contract-to-date will remain at completion but all available management reserve is used (e.g., all identified risks realized). The worst EAC is the BAC reported this month plus the to-go (available) management reserve, which assumes all efficiencies gained contract-to-date will be eroded at completion and all available management reserve is used (e.g., all identified risks realized). The Best/Worst and Most Likely EAC values are documented in the Format 1 Report.</p>			
<b>Prepared by:</b> Schilling, Bert	<b>Date:</b> 7/26/11	<b>Approved by:</b>	<b>Date:</b>

(1) = Trench Face Process System; (2) = Trench Face Retrieval & Characterization System; (3) = Remove, Treat and Dispose; (4) = Confirmatory Sampling/No Action; (5) Project Specific Distributables Rewards & Recognition Program; (6) Defense Contract Audit Agency