

# 1<sup>ST</sup> QUARTER FISCAL YEAR 2000 HIGHLIGHTS

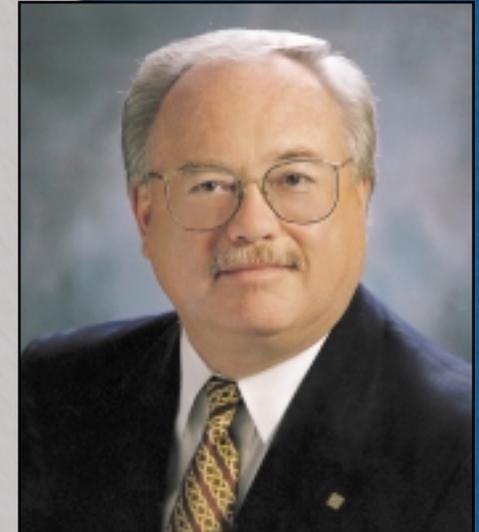
On the eve of the new fiscal year, Keith Klein, manager of the Richland Operations Office for the Department of Energy (DOE), laid out a new “vision” for Hanford. He said Hanford could now focus on three very distinct outcomes:

- Restoring the river corridor,
- Transitioning the central plateau, and
- Putting DOE’s assets to use for the future.

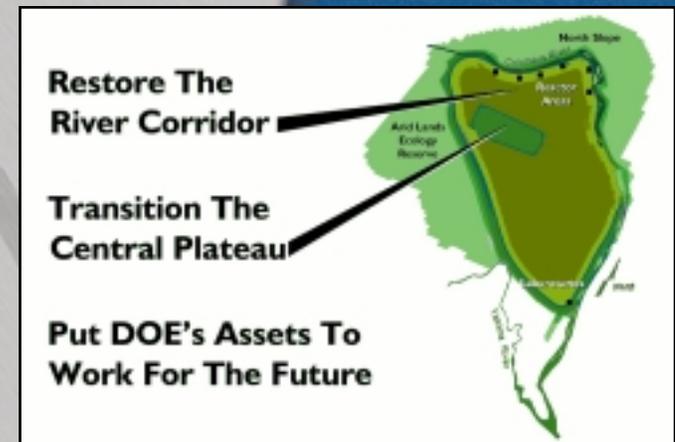
This three-pronged vision is the result of months of discussions Keith and I and other Hanford contractor presidents had with workers and key stakeholders like you.

Fluor Hanford’s new business model, which I briefly described in our last *Cleanup Progress Report*, is closely aligned with this new vision. We’re focusing our project-management expertise and resources directly on those specific outcomes. With respect to cleanup, for instance:

- The Nuclear Material Stabilization Project is focused on cleaning up the Plutonium Finishing Plant, located on Hanford’s central plateau, and its ultimate deactivation.
- The Spent Nuclear Fuel Project will move Hanford’s biggest threat to the Columbia River away from the shoreline and create safe, dry, interim storage in the 200 Area.
- The River Corridor Project largely encompasses cleanup, deactivation and waste-disposal activities elsewhere along the river.
- Waste Management Projects include a range of retrieval, treatment, packaging and storage activities on the central plateau, and shipping waste to New Mexico.



*Ron Hanson,  
Fluor Hanford President  
and Chief Executive Officer*



HIGHLIGHTS

# 1<sup>ST</sup> QUARTER FISCAL YEAR 2000 HIGHLIGHTS (continued)

We made many improvements and learned several lessons to strengthen our business practices in fiscal 2000. Among them, our Price-Anderson Amendments Act compliance, corrective-action management and quality-assurance procedures. The enhancements we've made will help us deliver an ever-higher level of quality performance.

Key to the new vision is asking if we can achieve the goal even faster. Where possible, we're seeking to *accelerate the transition* of the central plateau to an area of waste management activities, and *speed the cleanup* of the river corridor – safely and cost effectively, of course. The following pages highlight many such efforts.

Just as important, we've revitalized our push to promote *more effective economic diversification* in our community. This addresses the third outcome: putting Site assets to use for the future. In 1999 alone, we helped redeploy nearly \$30 million worth of Hanford equipment in our community. We also rolled out our Target Tri-Cities initiatives, which included starting construction of a \$4.3-million industrial facility to help attract new business to the Tri-Cities. This and other recent economic transition efforts are noted on pages 23 and 24.

We enter the year 2000 with renewed sense of purpose. We have a blueprint that points toward the cleanup finish line. We have the foundation in a project-focused structure to build on what we've already accomplished. We are poised to reach key new milestones in the very near future. I look forward to reporting more Fluor Hanford successes to you next quarter.

