FY 2024 Fee Determination Scorecard

Contractor: Washington River Protection Solutions, LLC

Contract: Tank Operations Contract

Contract Number: DE-AC27-08RV14800

Award Fee Period: October 1, 2023, to September 30, 2024

Basis of Evaluation: Fiscal Year 2024 Award Fee, Performance Evaluation and Measurement Plan, available at this website link.

Award Fee Scorecard[1]:

FY 2024 Subjective and Objective Performance Evaluation Results

Table 1. Award Fee Summary.

Incentive Type	Available Fee	Percent	Earned Fee	Unearned Fee
Objective	$17,697,500	75%	$13,187,500	$4,510,000
Subjective	$29,802,500	66%	$19,570,308	$10,232,192
Total	**$47,500,000**	**69%**	**$32,757,808**	**$14,742,192**

Table 2. Objective Incentives Fee Summary.

Performance-Based Incentive (PBI)	Available Fee	Percent	Earned Fee
PBI 71.0 – Capital Project Management	$487,500	100%	$487,500
PBI 72.0 – Direct-Feed Low-Activity Waste Readiness	$2,205,000	100%	$2,205,000
PBI 73.0 – Effluent Treatment Facility Reliability	$1,000,000	0%	-
PBI 74.0 – Tank Space Management	$3,510,000	0%	-
PBI 75.0 – Retrieval and Closure	$8,145,000	100%	$8,145,000
PBI 76.0 – Test Bed Initiative Demonstration	$750,000	100%	$750,000
PBI 77.0 – Mission Enablers	$1,600,000	100%	$1,600,000
Total Objective Fee	**$17,697,500**	**74%**	**$13,187,500**

[1] All dollar and percentage values are rounded.

Table 3. Subjective Incentives Fee Summary.

Special Emphasis Area (SEA)	Maximum Available Fee	Adjectival Rating	Earned Fee	
			Percent	Fee Amount
SEA 1.0 - Management of Tank Farms and Business Operations	$11,921,000	Satisfactory	45%	$5,364,450
SEA 2.0 - Conduct of Operations, Engineering, Maintenance, and Nuclear Safety	$10,430,875	Good	73%	$7,649,308
SEA 3.0 - Environment, Safety, Health, and Quality	$7,450,625	Very Good	88%	$6,556,550
Total Subjective Fee	**$29,802,500**	**Good**	**66%**	**$19,570,308**

Achievements:

- Demonstrated risk-informed, conservative decision-making, and appropriately prioritized work to support the Direct-Feed Low-Activity Waste (DFLAW) mission.
- Completed field operations of the retrieval of single-shell tank AX-101, the final tank in AX Tank Farm, and initiated the retrieval of Tank A-101.
- Completed construction and installation of the Test Bed Initiative equipment in Tank SY-101.
- Completed all permitting actions in support of the DFLAW and Hanford Site mission progress.
- Conducted secondary waste operations collaboratively and effectively to support Effluent Management Facility integration and K West Basin dewatering work activities.
- Implemented safety programs, as low as reasonably achievable practices, and industrial hygiene initiatives to improve worker training, reduce dose rates to workers, and increase worker engagement.
- Demonstrated Earned Value Management System performance above industry averages and actively shared best practices with other DOE contractors.

Significant Deficiency:

WRPS failed to effectively manage some personnel, work activities, and the associated costs. During the performance period, DOE was provided with evidence of numerous occasions when crews were excessively idle and participated in nonwork-related activities due to ineffective work planning and execution that went uncorrected by contractor management.

Areas for Improvement:

- Processes used to control the status of equipment and systems.
- Control of personnel activities, work planning and execution, and cost management and reporting.
- Proactive management to effectively address and mitigate schedule delays.
- Causal analysis and corrective action management.