Mission Support Alliance

REQUEST FOR PROPOSAL NO: 334156

Conflict of Interest Disclosure and Representation

It is the Contract Specialist's policy to avoid situations, which place a Subcontractor in a position wherein it may not be able to compete on an equal basis for Contract Specialist-controlled work with other qualified contractors. To address this matter, the Subcontractor is to consider the relevant circumstances surrounding this effort to determine if there are any past, present or future interests (financial, contractual, organizational or personal) that could be viewed as a conflict of interest. The Subcontractor is to insert the following statement into any proposal response to MSA:

> Subcontractor hereby certifies that [__] there is not or [__] there is a potential conflict of interest. If there are any real or potential concerns, they shall be disclosed and highlighted in the Subcontractor's proposal. Any such disclosure may result in the need for additional discussions relative to the Subcontractor's continued participation in this effort.

Company:

Name of Authorized Representative:

Signature:

Date: